



Welcome to the NJ State Innovation Model (SIM) Summit: Advancing Delivery System Transformation in New Jersey

November 19, 2015
New Brunswick, NJ

Acknowledgements – Hosted by Rutgers Center for State Health Policy, a Unit within the Institute for Health, Health Care Policy and Aging Research. Support for this meeting provided by the Centers for Medicare & Medicaid Services (CMS) Innovation Center, State Innovation Model (SIM) Design Award #1G1CMS331386-01. Breakfast sponsored by The Nicholson Foundation and luncheon and refreshments sponsored by the Robert Wood Johnson Foundation.

State Innovation Model (SIM) Initiative

- Feb 2015- NJ received 1 year, \$3 million design award from Center for Medicare and Medicaid Innovation (CMMI)
- All roads drive toward Triple Aim
 - Financial and technical support for the development and testing of **state-led payment and service delivery models** that will improve **health system performance, increase quality of care, and decrease costs**
- Activities culminate in development of *NJ State Healthcare Innovation Plan*

Goals for Stakeholder Summits

- June 2015 -Setting the Stage
 - Identified delivery system transformation efforts underway in NJ
 - Built consensus around priority issues (BH, Workforce, CC for Complex Patients) to leverage SIM funding
- November 2015-Planning for Action
 - What does a high performing health system look like in NJ?
 - What are the core competencies?
 - Where does leadership come from?

SIM Progress to Date

Visit the NJ SIM web page:

<http://www.cshp.rutgers.edu/content/nj-state-innovation-model>

Focus of the New Jersey SIM

- Improving birth outcomes by addressing smoking
- Behavioral health integration
- Addressing Medicaid cost/value, especially for high-cost patients

NJ SIM Project Governance & Management

Steering Committee

- Office of the Governor, Health Policy Advisor
- Department of Human Services
 - Medicaid
 - Mental Health & Addiction Services
- Department of Health
- Department of Banking and Insurance

Rutgers Center for State Health Policy (CSHP)

- Reports to the Steering Committee
- Manages grant, project activities
- Responsible for reporting to CMMI on behalf of the state

NJ SIM Robust Partnership

- Robert Wood Johnson Medical School, Department of Family Medicine and Community Health
- Central Jersey Family Health Consortium (CJFHC)
- New Jersey Health Care Quality Institute (NJHCQI)
- Center for Health & Pharmaceutical Law & Policy, Seton Hall Law School
- The Center for Health Incentives and Behavioral Economics at the Leonard Davis Institute (CHIBE), University of Pennsylvania
- New Jersey Primary Care Association
- Abt SRBI

NJ SIM Activities: Nine Required Components

1. Population Health Improvement Plan

- Advance Priorities of Healthy New Jersey 2020
 - **Regional stakeholder meetings (6)**
 - Assess the impact, value, and success of health improvement activities taking place statewide
 - Identify opportunities for acceleration or course correction
- Improve Birth Outcomes through Smoking Cessation
 - **Medicaid claims data analysis**
 - **Birth record analysis (CJFHC)**
 - Design Medicaid behavioral incentive intervention (CHIBE)

NJ SIM Activities: Nine Required Components (2)

2. Health Care Delivery System Transformation Plan

- **Delivery System Transformation Workgroup (DSTW)**
 - Chaired by Dr. Terry Shlimbaum
 - Educate stakeholders
 - **June 23, 2015 - Delivery System Transformation Summit:**
“Paving the Way to Higher Performing Healthcare in NJ”
 - November 19, 2015 - Delivery System Transformation Summit:
“Advancing Delivery System Transformation in NJ”
- **Field PCP Survey to assess transformation readiness**
- Develop Transformation Resource Center (RWJMS Dept. Family Medicine & Community Health)
 - Focus on practices serving high-need patients
 - Behavioral health-primary care integration

NJ SIM Activities: Nine Required Components (3)

3. Payment and/or Service Delivery Model

- Medicaid ACO Demonstration Project
 - Cost and quality measurement strategies
 - **KI interviews of leaders and experts to inform ACO planning**
 - Facilitate Medicaid data feeds to ACOs
 - Support ACO Learning Network (NJHCQI)
 - Document initial ACO activities
- Behavioral Health Home Pilot Project
 - **Provide technical support**

4. Leveraging Regulatory Authority

- Link Medicare-Medicaid data for dual-eligible beneficiaries, conduct pilot analysis

NJ SIM Activities: Nine Required Components (4)

5. Health IT

- Legal/policy analysis of information sharing between BH providers and PCPs (Seton Hall Law)
- Design strategies for integration of VIP perinatal data and health IT (CJFHC)

6. Stakeholder Engagement

- **Delivery System Transformation Workgroup**
- **Other existing state advisory bodies (e.g., QIAC, MAAC, etc.)**

7. Quality Measure Alignment

- **Identify alignment needs (Quality Metrics Alignment Advisory Group)**
- Analysis/report on opportunities to align and streamline

WHAT'S next?

SIM Builds on Strong NJ Policy Initiatives

- Accountable Care Organizations
 - Medicaid Demonstration Project
 - Medicare Shared Savings Program
- Medicaid Comprehensive Waiver
 - Managed long-term services & supports and behavioral health services
 - Delivery System Reform Incentive Payment (DSRIP) Program
 - Services to Medicaid/CHIP children and youth with developmental disabilities and behavioral health conditions
 - Administrative simplifications in long-term care eligibility
- Comprehensive Primary Care Initiative and Patient Centered Medical Homes
- NJ Health Information Network (HIN) development
 - New Jersey Innovation Institute on behalf of NJ DOH

The Path Toward Transformation in NJ

- Sustained & meaningful stakeholder engagement & input
- Multi-sector leadership
- Supported by best available evidence
- Learning from other states



NJ State Innovation Model (SIM) Summit

Achieving Delivery System Transformation

November 19, 2015
New Brunswick, NJ

Acknowledgements – Hosted by Rutgers Center for State Health Policy, a Unit within the Institute for Health, Health Care Policy and Aging Research. Support for this meeting provided by the Centers for Medicare & Medicaid Services (CMS) Innovation Center, State Innovation Model (SIM) Design Award #1G1CMS331386-01. Breakfast sponsored by The Nicholson Foundation and luncheon and refreshments sponsored by the Robert Wood Johnson Foundation.