

1999



2024

25 years of informing, supporting, and stimulating state health policy in New Jersey and beyond



CSHP by the Numbers

1999



2024

6+

**CSHP has worked with at least SIX different New Jersey
Departments and Agencies.**



8

CSHP has worked with EIGHT gubernatorial administrations from both major parties.



12

CSHP has spurred TWELVE new research projects using linked data from the iPHD Project.



32

**CSHP has hosted thirty-two policy conferences, forums,
and stakeholder meetings.**



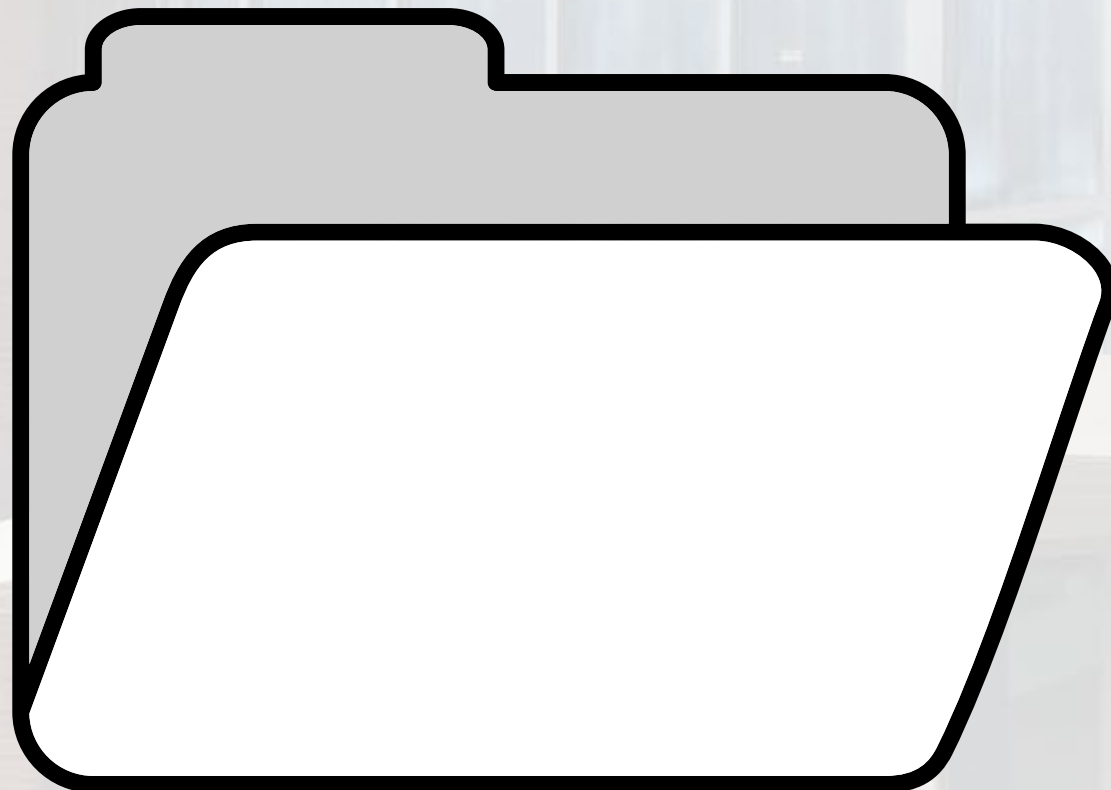
216

CSHP has published 216 peerreviewed journal articles.



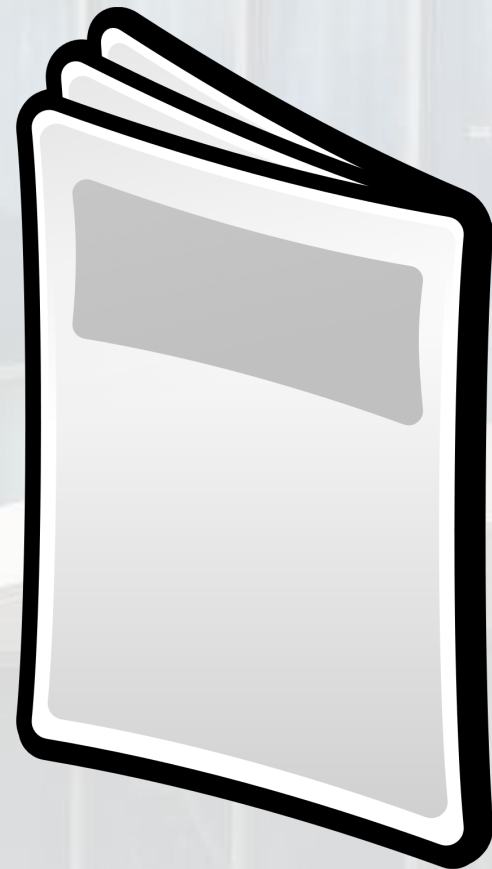
275

CSHP has launched 275 projects, spanning topics from accountable care to wellbeing.



530

CSHP has produced 530 original reports, issue and data briefs.



12,000,000

Through the iPHD Project, CSHP has linked data collected from over TWELVE MILLION individuals.



134,000,000+

CSHP has received over \$134 MILLION in grants and contracts from state and federal agencies, health - focused philanthropies and other organizations.



CSHP Through the Years

1999



2024

A photograph of a modern, multi-story building with a light-colored facade and large windows. The building features a prominent inscription in raised letters that reads "RUTGERS UNIVERSITY INSTITUTE FOR HEALTH CARE POLICY AND RESEARCH". The year "1999" is overlaid in large, red, italicized font in the center of the image.

1999

The Center is founded with generous support from the Robert Wood Johnson Foundation. Joel C. Cantor is tapped to be the inaugural director of the Center.



2001

Susan Reinhard, CSHP's then codirector, spearheaded technical assistance efforts to help states navigate the shift toward promoting community living for those requiring longer duration support.

The background of the image is a photograph of a modern, multi-story building with a facade of light-colored panels and large windows. The building's name, "RUTGERS UNIVERSITY INSTITUTE FOR HEALTH CARE POLICY AND RESEARCH", is visible in raised letters on the upper part of the facade. The year "2006" is overlaid in a large, red, cursive font in the center of the image.

2006

**The Center hosted a New Jersey Health Policy Conference,
Striving for Excellence in NJ Health Care, with the support
of RWJF.**

A photograph of a modern, multi-story building with a facade of light-colored panels and large windows. The building is the Rutgers University Institute for Health Policy and Research. The text "RUTGERS UNIVERSITY INSTITUTE FOR HEALTH POLICY AND RESEARCH" is visible on the building's facade. The year "2006" is overlaid in large red text.

2006

Center director Joel Cantor received the Rutgers University President's Award for Research in Service to New Jersey.



2008

Led by Senior Medical Sociologist Michael Yedidia, CSHP initiated the NJ Childhood Obesity Study, examining the contribution of the food and physical activity environment to childhood obesity in four NJ cities.



2008

Joel Cantor, director of the Center, testifies before the State Senate's Health, Human Services, and Senior Citizens Committee, which was considering a bill to expand health care coverage in New Jersey.



2008

The Center was designated RWJF's national program office for awarding research grants to evaluate innovations in nursing education (EIN).



2009

The Center evaluated New Jersey regulations of coronary angiography, an important diagnostic test, showing that the State's reforms eliminated a large disparity in utilization by Black compared to white patients.



2009

Governor Chris Christie signed legislation that authorized a demonstration testing the use of Accountable Care Organizations (ACOs) in Medicaid, with CSHP providing analytic support.



2009

The Center hosts its second New Jersey Health Policy Conference, More is Not Better: Improving Value in NJ Health Care, launching collaborations with the Camden Coalition addressing care for complex patients.

The background of the slide is a photograph of a modern, multi-story building with a facade of light-colored panels and large windows. The building's name, "RUTGERS UNIVERSITY INSTITUTE FOR HEALTH CARE POLICY AND RESEARCH", is visible in raised letters on the upper part of the facade. The year "2011" is overlaid in large, red, italicized font in the center of the image.

2011

CSHP is tapped by the State to conduct a series of analyses supporting New Jersey's response to opportunities under the Affordable Care Act.



2012

In his oral argument before the US Supreme Court, Solicitor General Donald Verrilli Jr. drew directly from research published by CSHP to make the federal government's case for the individual mandate.



2014

Governor Christie acknowledges CSHP's work testing strategies to improve care for patients with complex conditions, tasking Rutgers "to expand the scope" of its research to help "innovate and improve" care for Medicaid high-utilizers in New Jersey.

The background of the slide is a photograph of a modern, multi-story building with a facade of light-colored panels and large windows. The building's name, "RUTGERS UNIVERSITY INSTITUTE FOR HEALTH CARE POLICY AND RESEARCH", is visible in raised letters on the upper part of the facade. The year "2014" is overlaid in large, bold, red, italicized font in the center of the image.

2014

The Center is selected to serve as New Jersey's program evaluator for the first NJ FamilyCare Medicaid comprehensive §1115 demonstration.



2015

CSHP launched the State Innovation Model (SIM) Design award, coordinating activities focused on advancing systems changes, particularly related to improving care and service delivery for NJ's Medicaid population, with the role of operating this innovative initiative.

2016

New Jersey Governor Chris Christie signs legislation authorizing the NJ Integrated Population Health Data (iPHD) Project.





2017

The Center convened a panel discussion, titled Health Care Reform After the Affordable Care Act, exploring the implications of “repealing and replacing” the ACA.

The background of the slide is a photograph of a modern, multi-story building with a light-colored facade and large windows. The building's name, "RUTGERS UNIVERSITY INSTITUTE FOR HEALTH POLICY AND RESEARCH", is visible in raised letters on the facade. The year "2020" is prominently displayed in the center in a large, red, italicized font.

2020

CSHP's data snapshot of health insurance coverage in the state helped to inform the implementation of NJ's state-based health insurance marketplace, "Get Covered NJ."

2021

Joel Cantor leads the NJ Population Health Cohort (NJHealth) Study, launched with an \$8 million grant from the Robert Wood Johnson Foundation.

**NJ
Health
Study**



2021

CSHP is awarded a grant from the National Institutes of Health to study homelessness as a social determinant of health among Medicaid beneficiaries and how permanent supportive housing may improve Medicaid utilization among people experiencing homelessness.



2021

CSHP provided a policy memo to Medicaid leadership estimating the remaining uninsured children in NJ. The memo informed Governor Murphy's "Cover All Kids" initiative.



2021

In December, Governor Phil Murphy signs Executive Order 277, launching The New Jersey Health Care Affordability, Responsibility, and Transparency (HART) Program with the Center providing analytic and strategic guidance.

2022

In June, the Center convened the first Research Consortium for the NJ Integrated Population Health Data (iPHD) Project.





2022

CSHP receives the fifth renewal of its core infrastructure grant from RWJF, making the Center one of RWJF's longest-running continuous grantees.

The background of the image is a photograph of a modern, multi-story building with a facade of light-colored panels and large windows. The building's name, "RUTGERS UNIVERSITY INSTITUTE FOR HEALTH AND HEALTH CARE POLICY AND RESEARCH", is visible in raised letters on the upper part of the facade. The year "2023" is overlaid in a large, red, italicized font in the center of the image.

2023

Acenda Integrated Health recognizes the Center with its Research Pioneer Award for CSHP's research and collaborations.

The background of the image is a photograph of a modern, multi-story building with a facade of light-colored panels and large windows. The building's name, "RUTGERS UNIVERSITY INSTITUTE FOR HEALTH CARE POLICY AND RESEARCH", is visible in raised letters on the upper part of the facade. The year "2023" is overlaid in large, red, italicized font in the center of the image.

2023

The federal government approved the second renewal of the NJ FamilyCare Medicaid comprehensive §1115 demonstration, designating CSHP independent evaluator.

A photograph of a modern, multi-story building with a facade of light-colored panels and large windows. The building is identified by text on its facade as the Rutgers University Institute for Health Care Policy and Research. The year '2023' is prominently displayed in large red font in the center of the image.

2023

CSHP Executive Director Margaret Koller wins the 2023 Rutgers Health Chancellor's Award for Distinguished Service in furthering the mission of Rutgers Health.

2023

The NJHealth Study received \$1 million in support from the State of New Jersey for FY 2024 and an additional \$2 million in generous support from Rutgers Health.

NJ Health Study

2024

Rutgers School of Public Health faculty and data access awardee Slawa Rokicki published a journal article in Health Affairs, the first publication to cite iPHD data.



RUTGERS UNIVERSITY INSTITUTE FOR HEALTH CARE POLICY AND ENGINEERING RESEARCH

Familiar Faces Through the Years

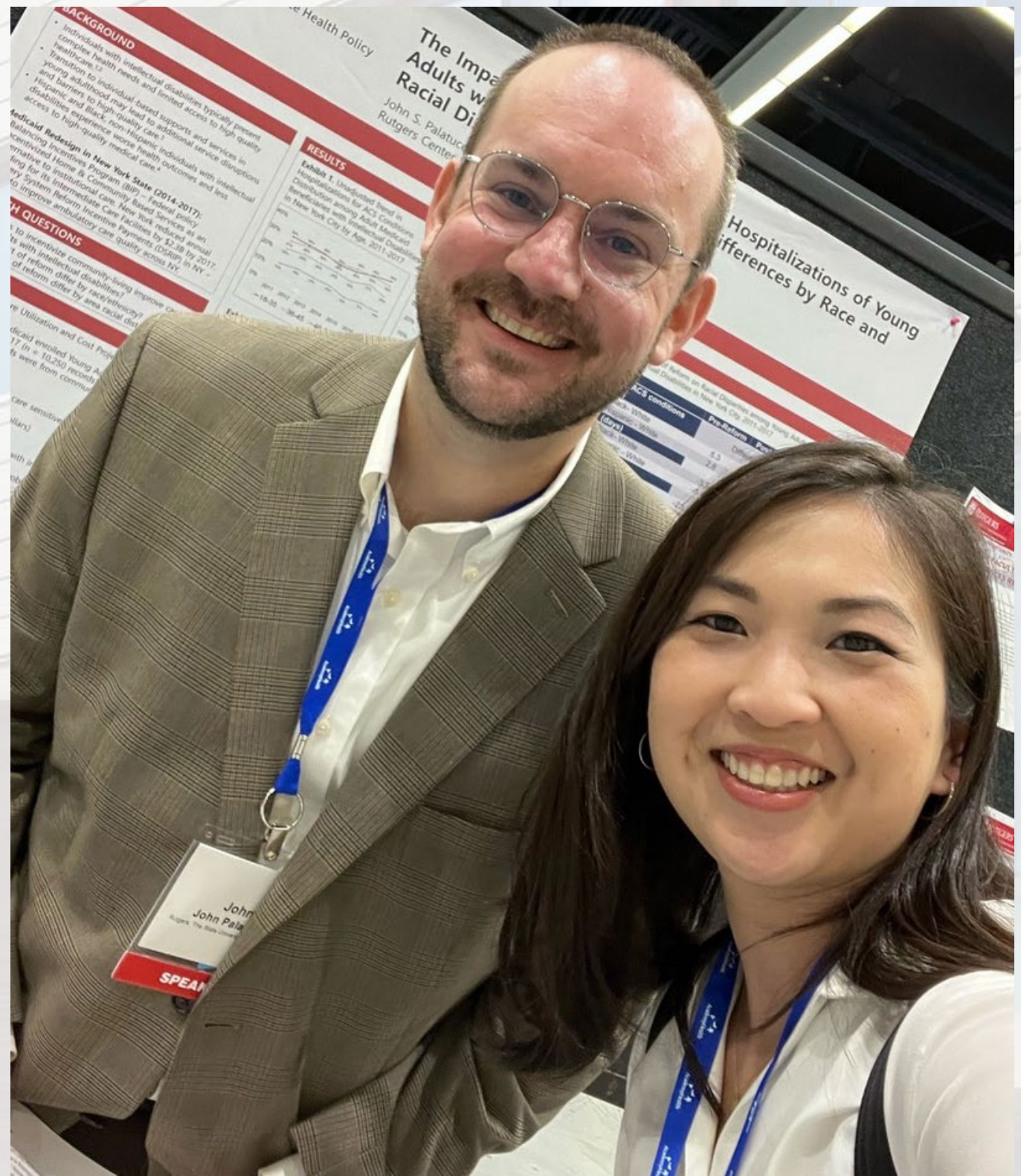
1999



2024



*L to R: Joel Cantor, John Palatucci & Frank Thompson
2023*



*L to R: John Palatucci & Ann Nguyen
2023*



*L to R: Shawna Hudson & Margaret Koller
2023*



*L to R: Brian Strom & Margaret Koller
2023*



*L to R: Mandi Spishak-Thomas, Erica Eliason, John Palatucci, Dan Treglia,
Margaret Koller, Joel Cantor, & Ann Nguyen
2024*

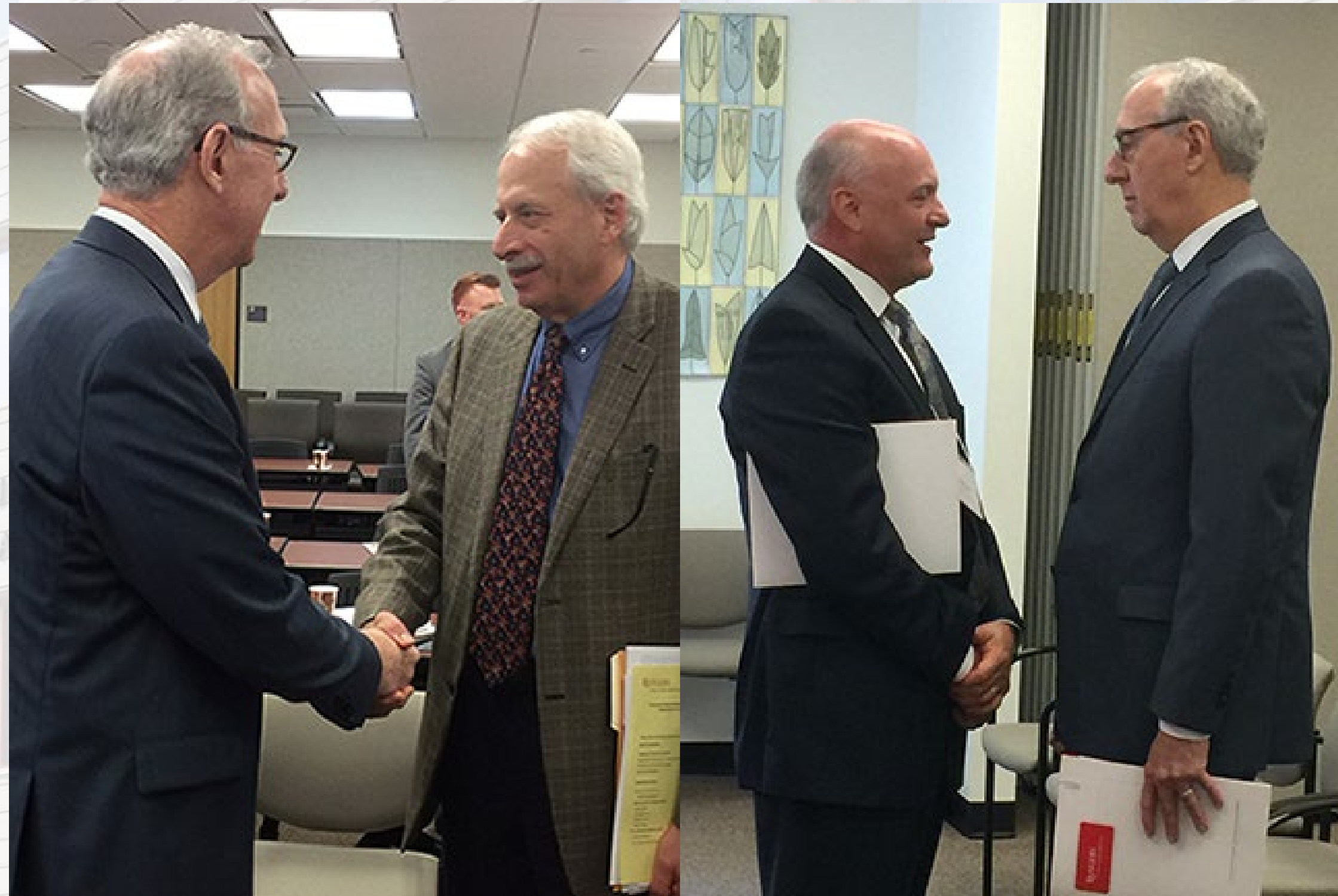


Top Left: Shereef Elnahal (L) & Joel C. Cantor; Top Right: Rachel Hammond; Bottom Left (L to R): Joel C. Cantor, Dennis Culhane, Maryanne Schretzman, & Aaron Truchil; Bottom Right (L to R): Dennis Culhane, Maryanne Schretzman, & Aaron Truchil

2018



***Left (L to R): Margaret Koller, Elizabeth Maher Muoio, & Jack Ciattarelli
Right (L to R): Kevin Conlin, Ker Kobylowski, Michael Maron, & Patrick Young
2016***



*Left (L to R): Kevin Conlin and Joel C. Cantor
Right (L to R): Michael Maron and Kevin Conlin
2016*



*Left (L to R): Heather Howard, Joel C. Cantor, and Lewis Sandy, MD
Right (L to R): Margaret Koller, Terry Shlimbaum, and Michelle Pichardo
2015*



*L to R: Evelyn Liebman, Jennifer Velez, Alfred Tallia, & Joel C. Cantor
2015*



*L to R: Lewis Sandy, MD, Christopher F. Koller, Heather Howard, Joseph W. Manger, and Harold Miller
2015*



*Left (L to R): Aline Holmes, Katherine Browne, Nikki Highsmith
Right: Aline Holmes
2009*



*Left (Standing): Doug McCarthy
Right: Dr. Al Tallia
2009*



*Left: Dr. Fred Jacobs
Right: Dr. Jeff Brenner
2009*



Left: Dr. Richard Baron
*Right: Attendees, New Jersey Health Policy Conference: More is Not Better:
Improving Value in New Jersey Health Care*
2009



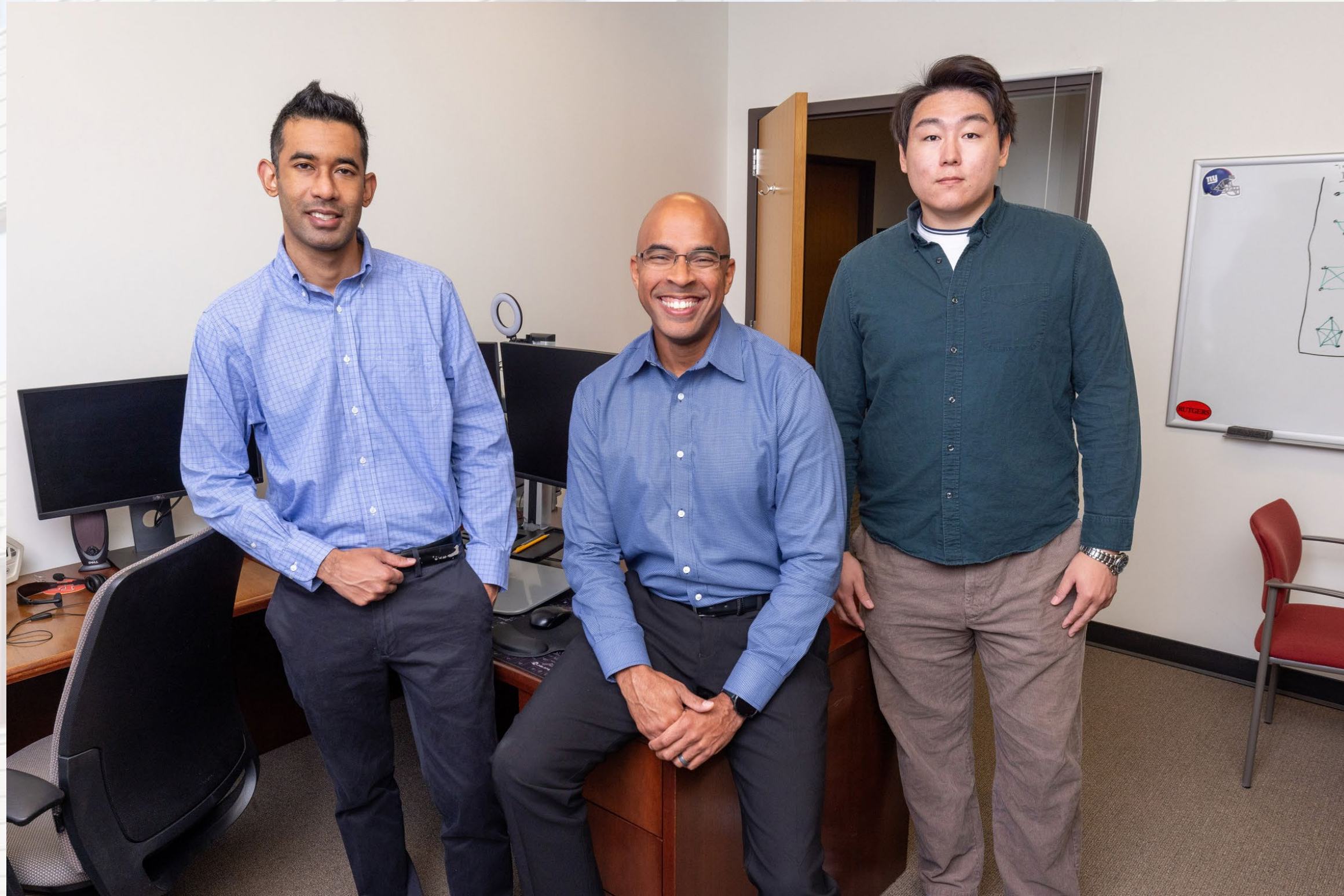
*Left: Heather Howard
Right: Joel C. Cantor
2009*



*Left (L to R): Joel Cantor, Doug McCarthy, Kathy GrandDavis, Melanie Willoughby, & Ward Sanders
Right: Nikki Highsmith
2009*



*Left (L to R): Richard Baron & Jeff Brenner
Right (L to R): Melanie Willoughby & Ward Sanders
2009*



*L to R: Joshua Lue, Jose Nova, Jacob Yun
2024*



*L to R: Mandi Spishak-Thomas, Margaret Koller, Dan Treglia, Joel Cantor,
Mara G. Sheftel, Erica Eliason, John S. Palatucci
2024*



*L to R: Jose Nova, Margaret Koller, Joel Cantor, Kate Scotto
2024*



*L to R: YasmeenKhellah, Allison Oh, Joe Brecht, Angelina Lowder
2024*



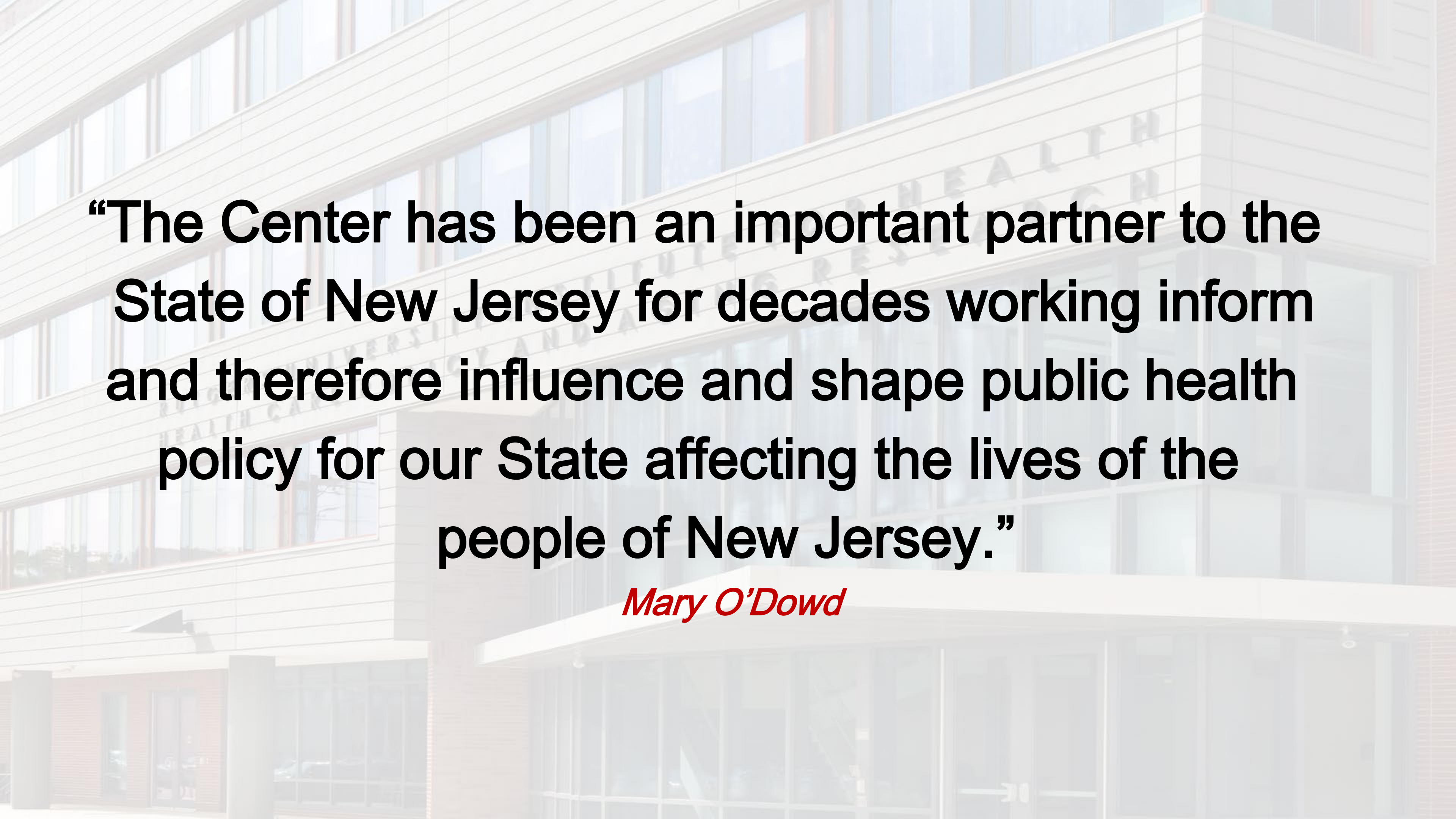
*L to R: Margaret Koller & Kate Scotto
2024*

Friend & Colleague Reflections

1999

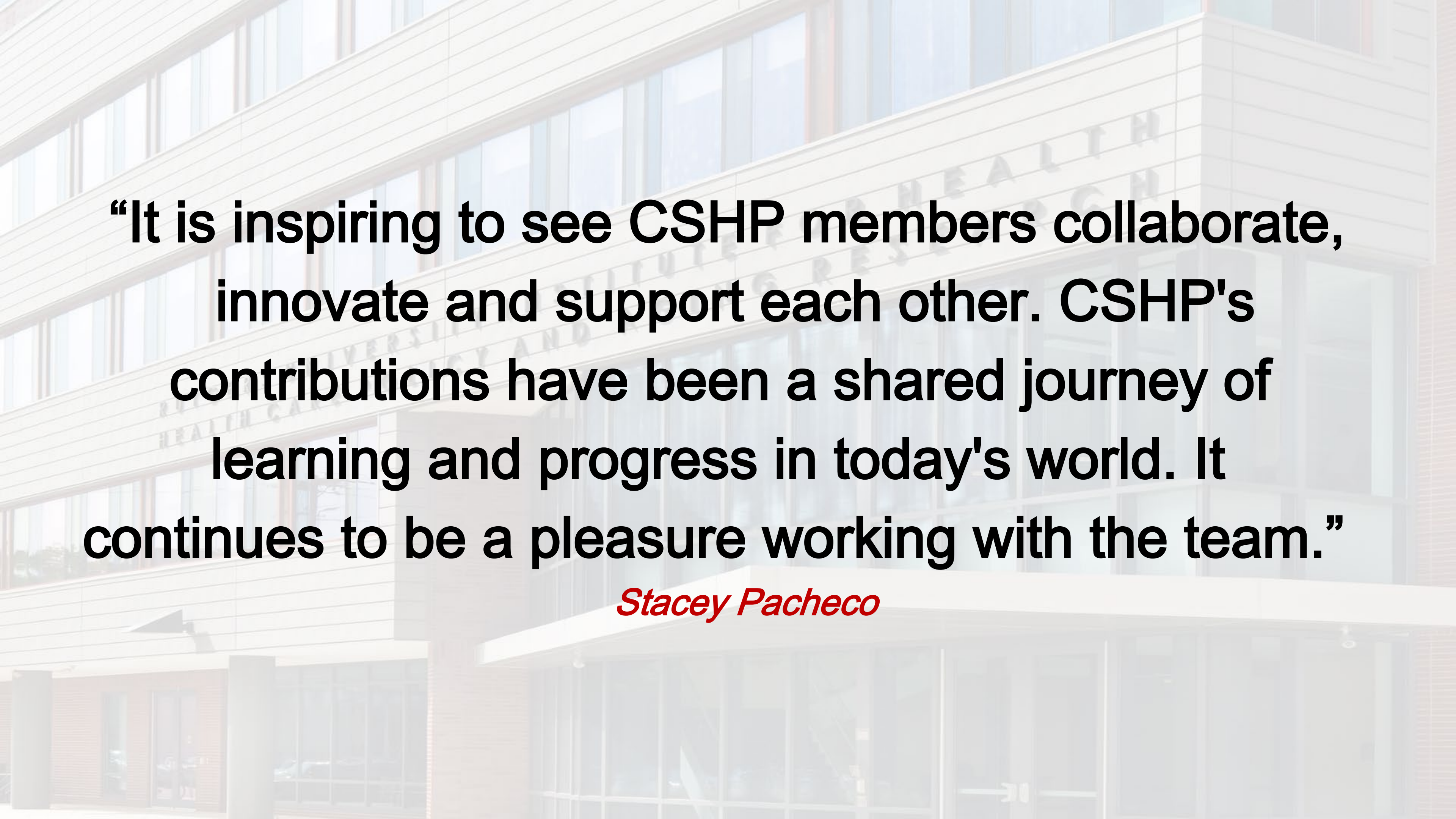


2024



“The Center has been an important partner to the State of New Jersey for decades working inform and therefore influence and shape public health policy for our State affecting the lives of the people of New Jersey.”

Mary O’Dowd

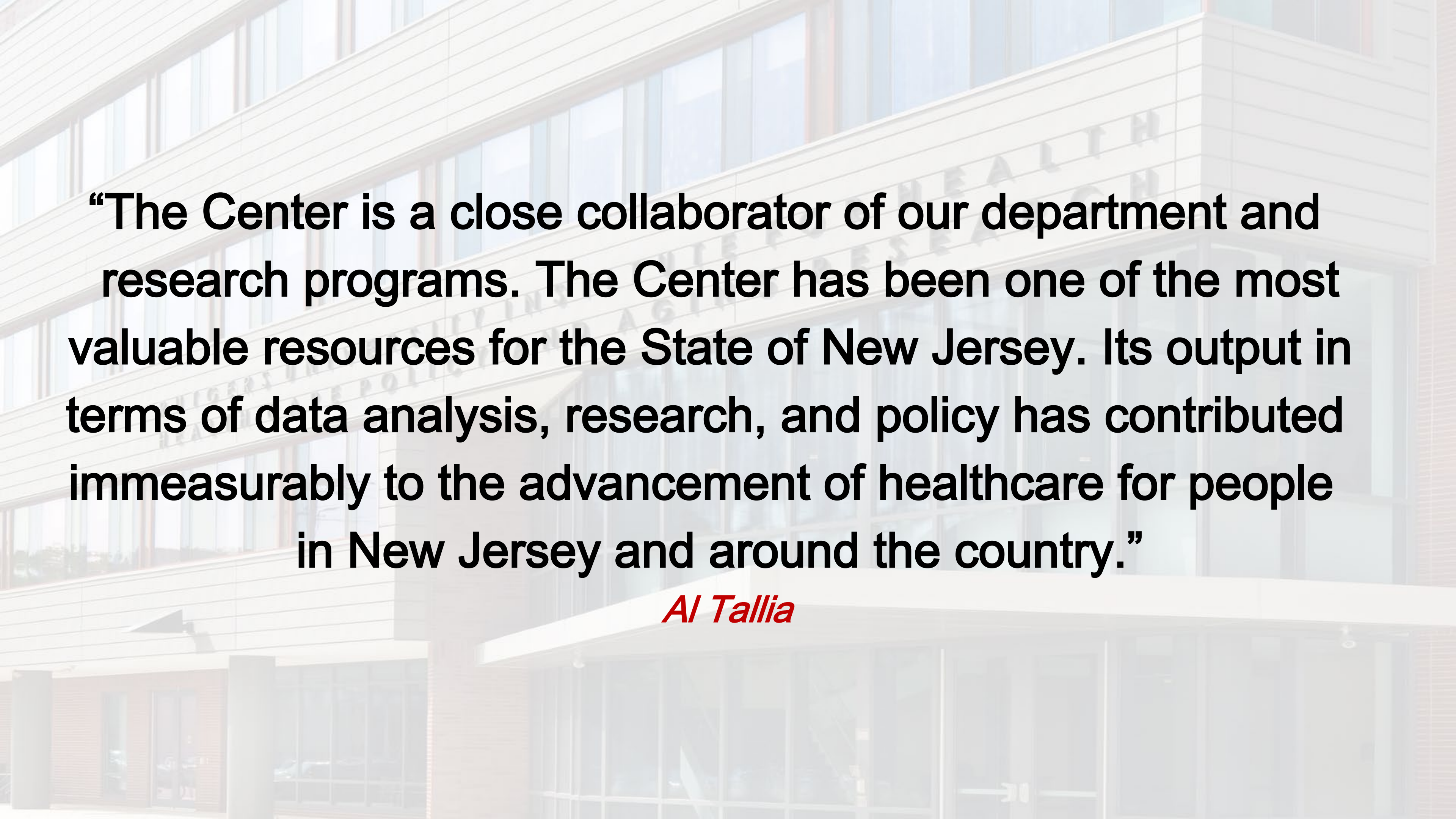


“It is inspiring to see CSHP members collaborate, innovate and support each other. CSHP's contributions have been a shared journey of learning and progress in today's world. It continues to be a pleasure working with the team.”

Stacey Pacheco

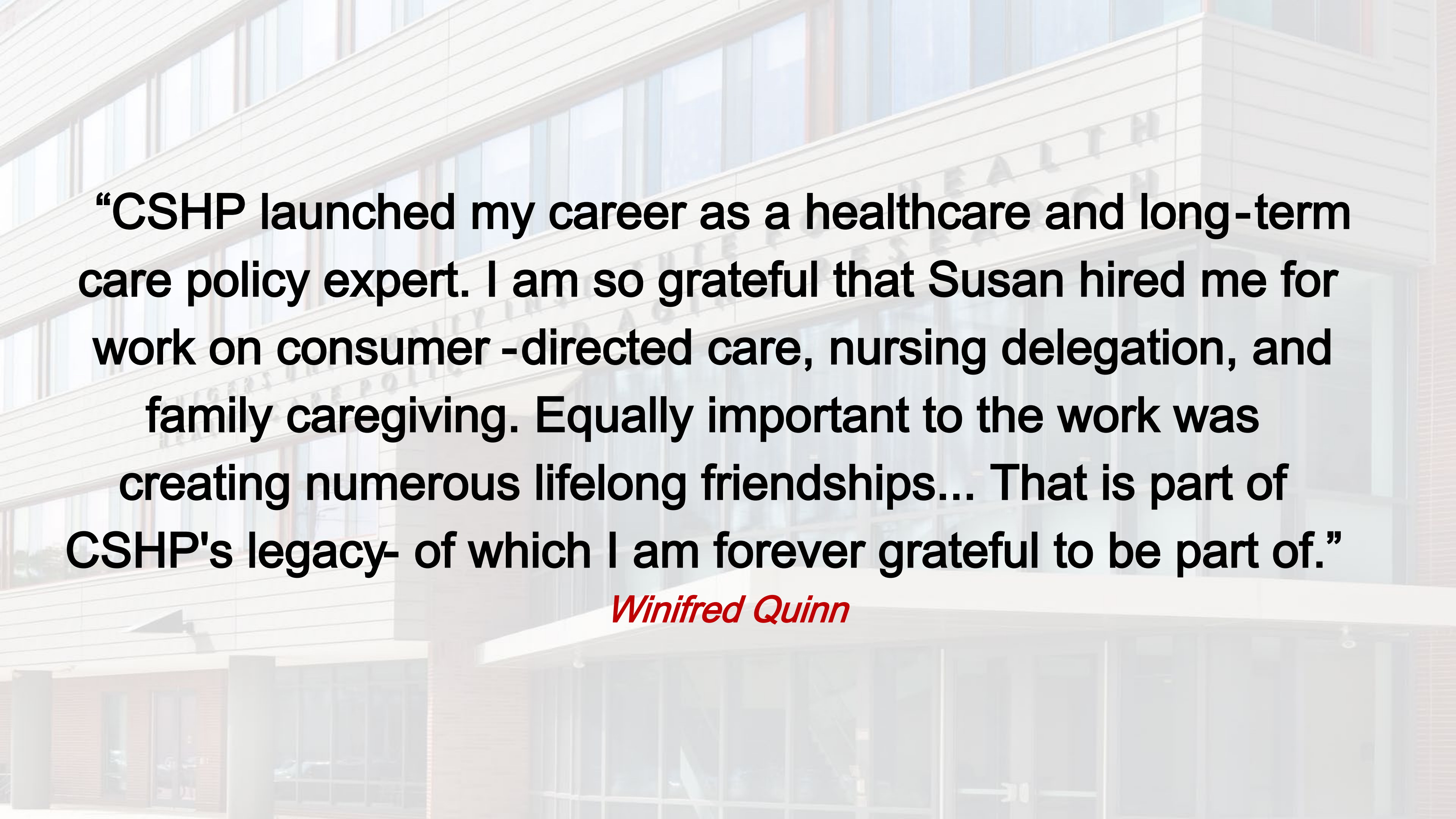
“Joel and Margaret, and the other talented researchers at the Center have provided evidence-based research on Medicaid, health related social needs, housing and homelessness, and many other issues critical to the public's health. The Center is the go-to for analysis, evaluation, design, and coordination of major innovative health efforts in New Jersey.”

John Jacobi




“The Center is a close collaborator of our department and research programs. The Center has been one of the most valuable resources for the State of New Jersey. Its output in terms of data analysis, research, and policy has contributed immeasurably to the advancement of healthcare for people in New Jersey and around the country.”

Al Tallia



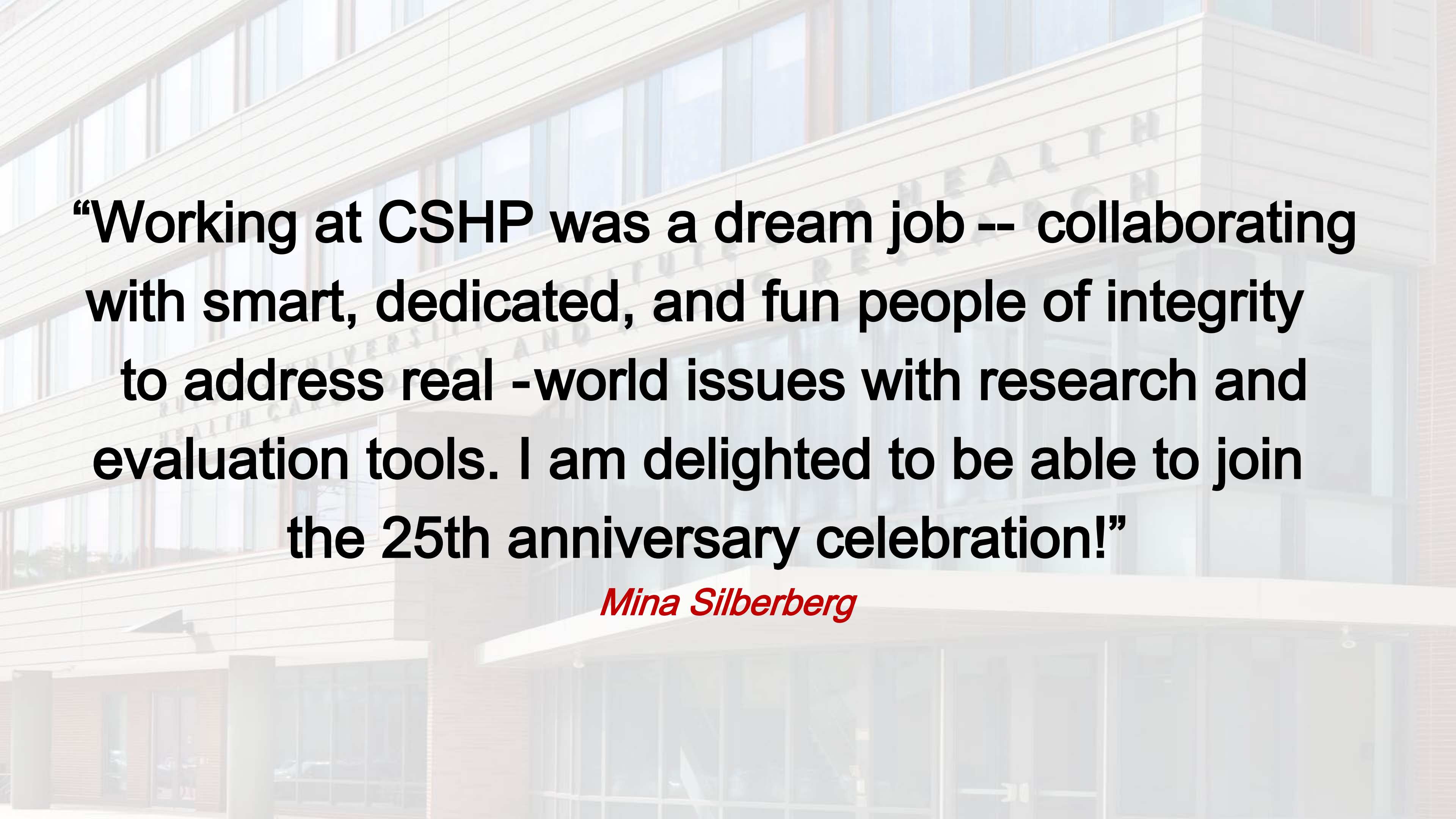
“CSHP launched my career as a healthcare and long-term care policy expert. I am so grateful that Susan hired me for work on consumer -directed care, nursing delegation, and family caregiving. Equally important to the work was creating numerous lifelong friendships... That is part of CSHP's legacy- of which I am forever grateful to be part of.”

Winifred Quinn



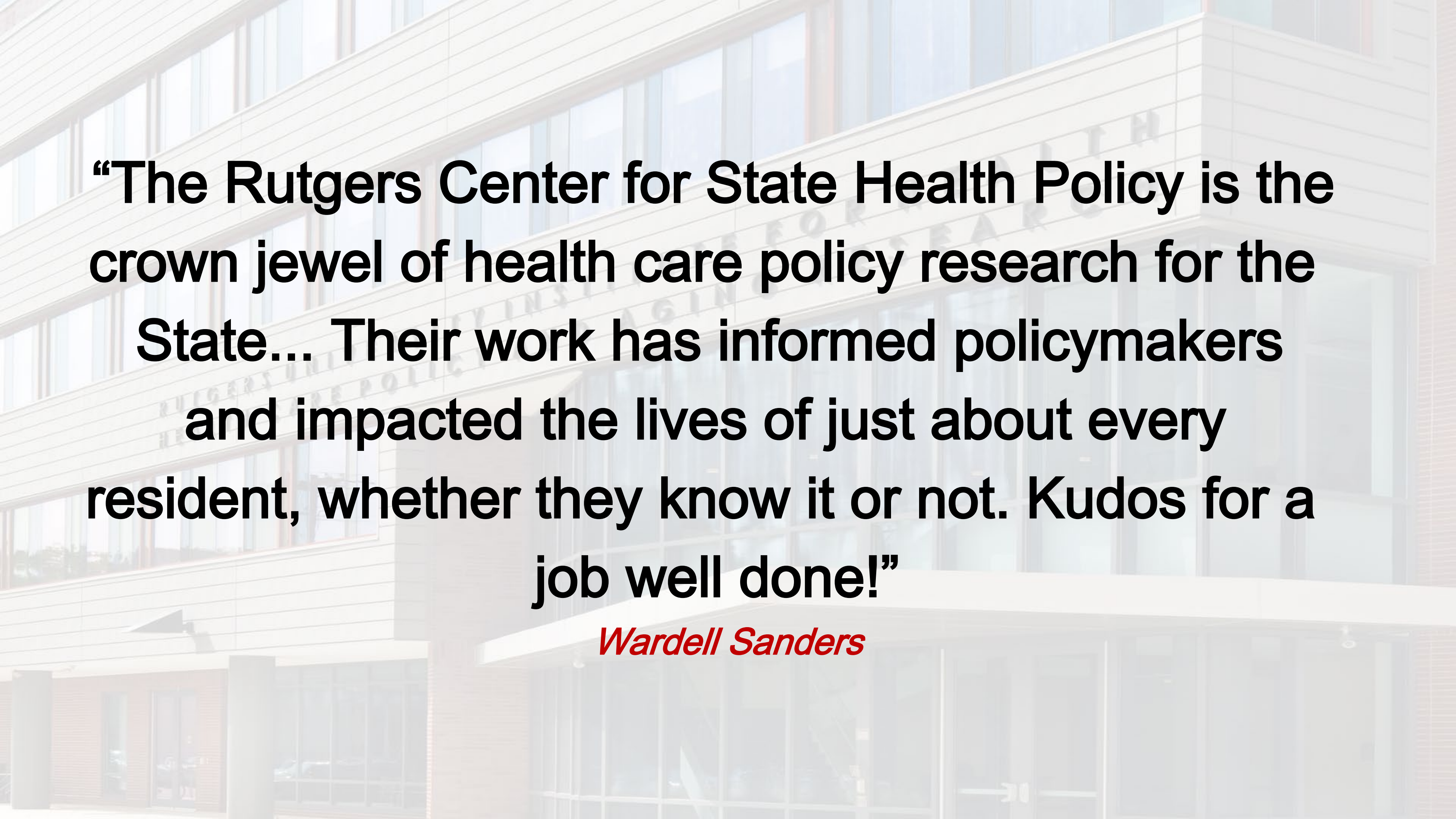
“CSHP is an important trusted resource that we rely on to understand how healthcare and related policies intersect with the health and well-being of our population.”

Debra Lancaster



“Working at CSHP was a dream job -- collaborating with smart, dedicated, and fun people of integrity to address real -world issues with research and evaluation tools. I am delighted to be able to join the 25th anniversary celebration!”

Mina Silberberg



“The Rutgers Center for State Health Policy is the crown jewel of health care policy research for the State... Their work has informed policymakers and impacted the lives of just about every resident, whether they know it or not. Kudos for a job well done!”

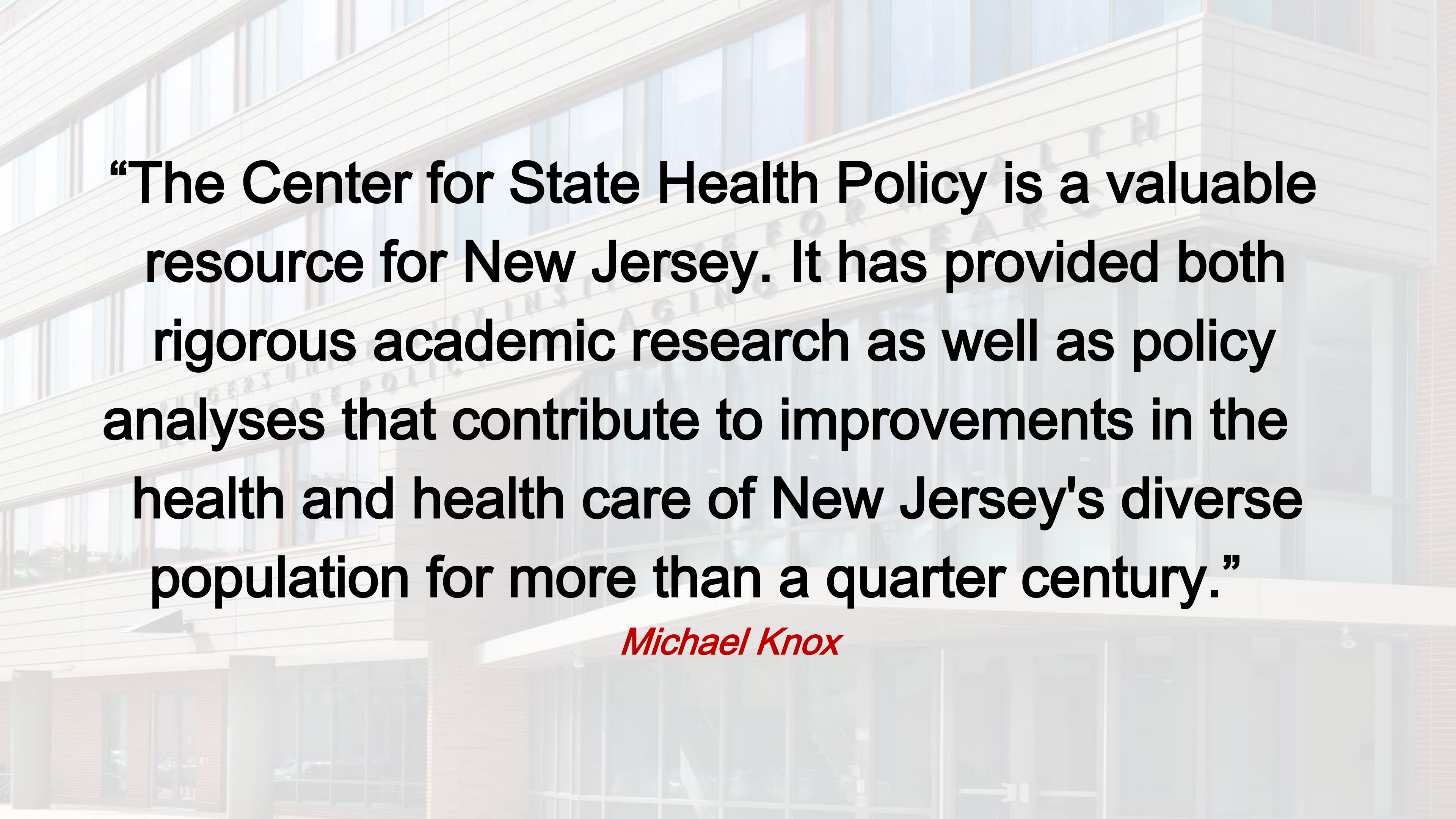
Wardell Sanders

“... During my time at the Center -- when it hosted a National Program Office of the Robert Wood Johnson Foundation -- I was surrounded by respected and prestigious scholars and researchers. This 25th celebration is a well -earned milestone for the work of the Center and its members.”

Joanne Fucello

“... Monarch values its partnership with the Center in bringing to light the specific health and housing needs for households experiencing homelessness in the state. The work of the Center has helped to enrich policy and planning conversations in so many ways! Congratulations to the Center on a remarkable 25 years. I am looking forward to see what the next 25 years bring!”

Taissa Kelly

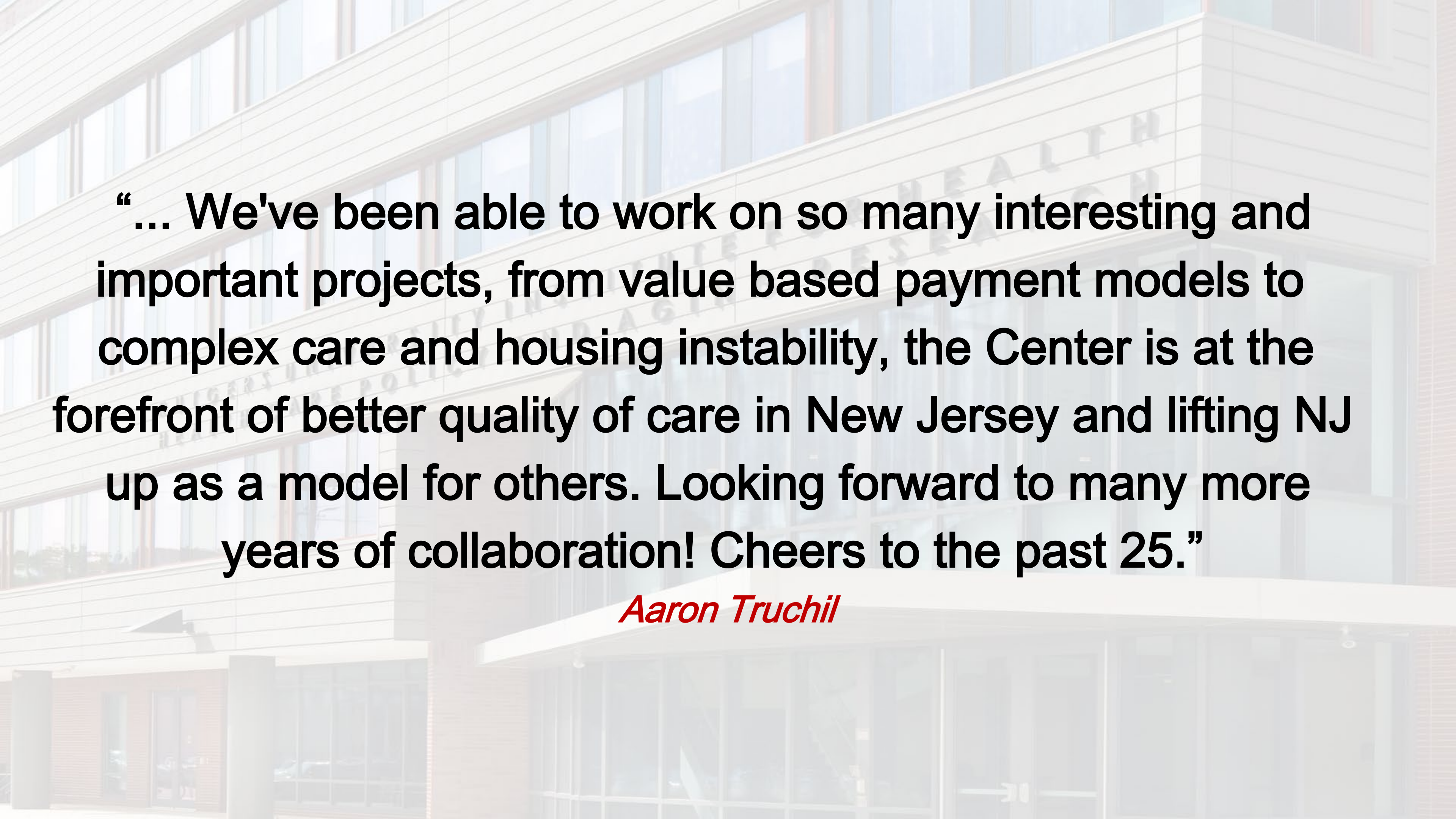


“The Center for State Health Policy is a valuable resource for New Jersey. It has provided both rigorous academic research as well as policy analyses that contribute to improvements in the health and health care of New Jersey's diverse population for more than a quarter century.”

Michael Knox

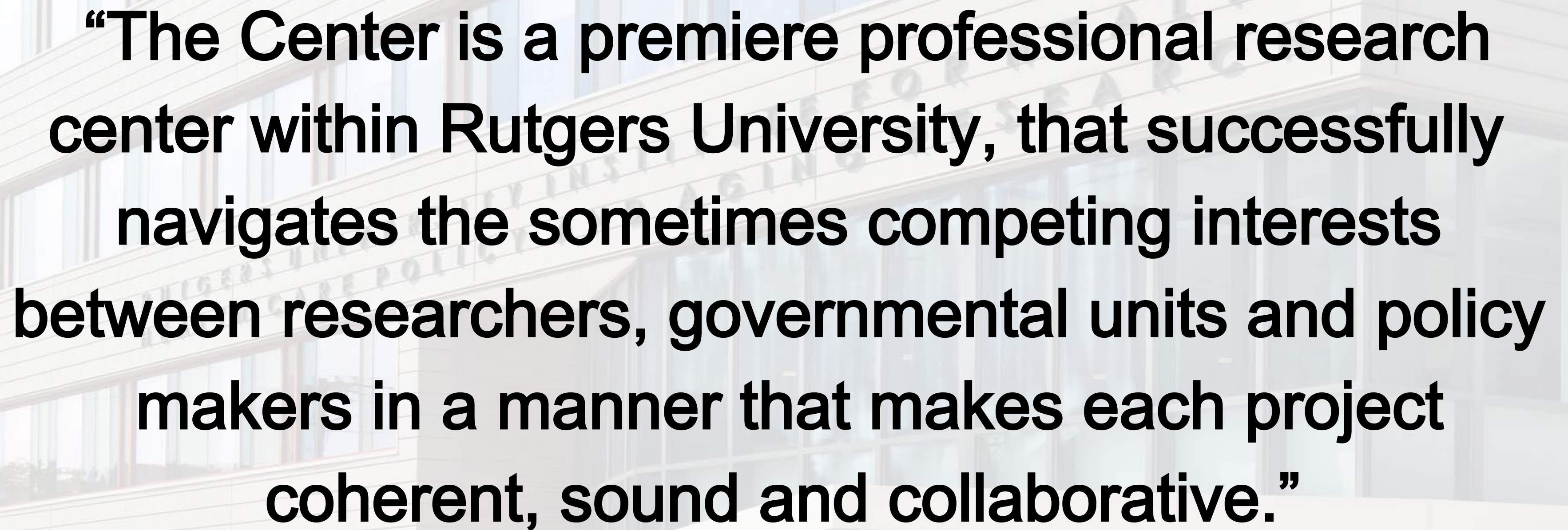
“I was one of the first Research Assistants hired at CSHP, and I learned so much from working with all the talented staff at the Center. Every project was a real collaborative effort, and I was given opportunities to grow as a researcher and scholar. I use the lessons I learned at CSHP everyday in my work, and I'm thankful for the opportunity to have worked with such great people.”

Tom Trail



“... We've been able to work on so many interesting and important projects, from value based payment models to complex care and housing instability, the Center is at the forefront of better quality of care in New Jersey and lifting NJ up as a model for others. Looking forward to many more years of collaboration! Cheers to the past 25.”

Aaron Truchil

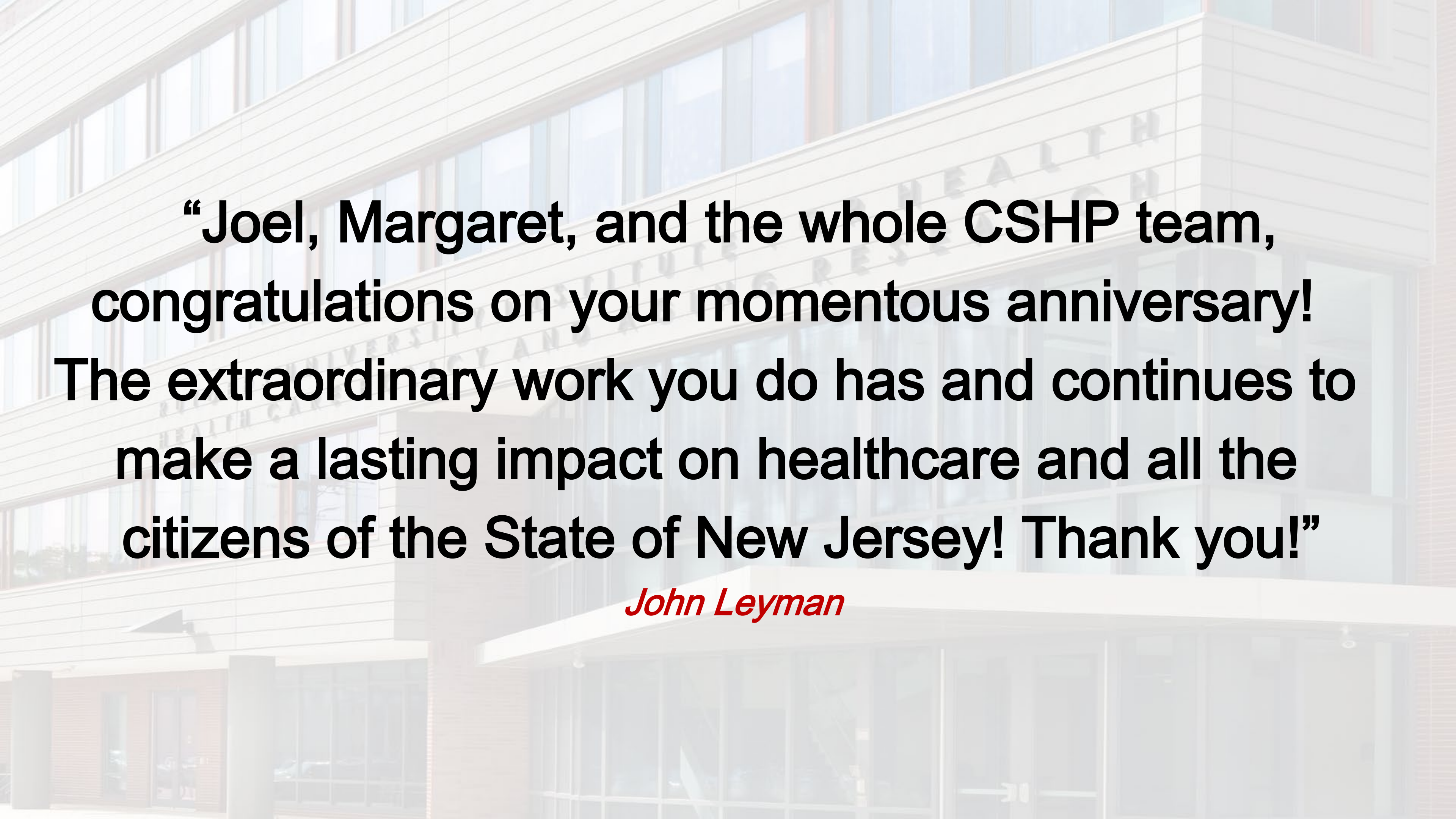


“The Center is a premiere professional research center within Rutgers University, that successfully navigates the sometimes competing interests between researchers, governmental units and policy makers in a manner that makes each project coherent, sound and collaborative.”

Christopher Martin

“... Through the Center's broad array of research studies its faculty and research staff have provided advanced research training in health care policy to graduate and undergraduate students at both Rutgers and other institutions. My congratulations to the CSHP faculty and staff on their accomplishments and may the Center's future years be re - infused by its notable legacy.”

Carol Lee



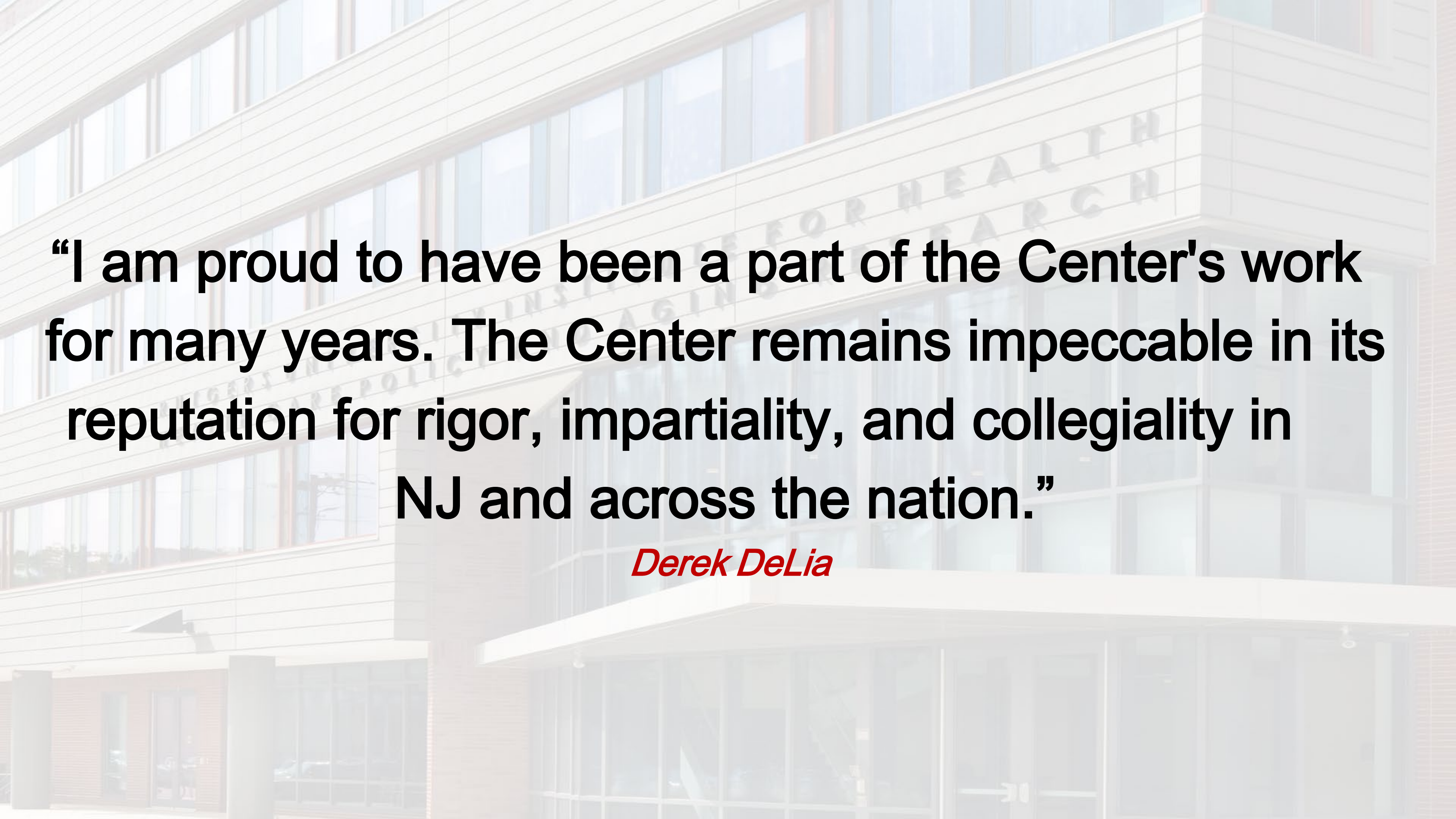
**“Joel, Margaret, and the whole CSHP team,
congratulations on your momentous anniversary!
The extraordinary work you do has and continues to
make a lasting impact on healthcare and all the
citizens of the State of New Jersey! Thank you!”**

John Leyman

“I am so proud of the Center... I worked with the first Center director Richard Surles to talk with high level policymakers.

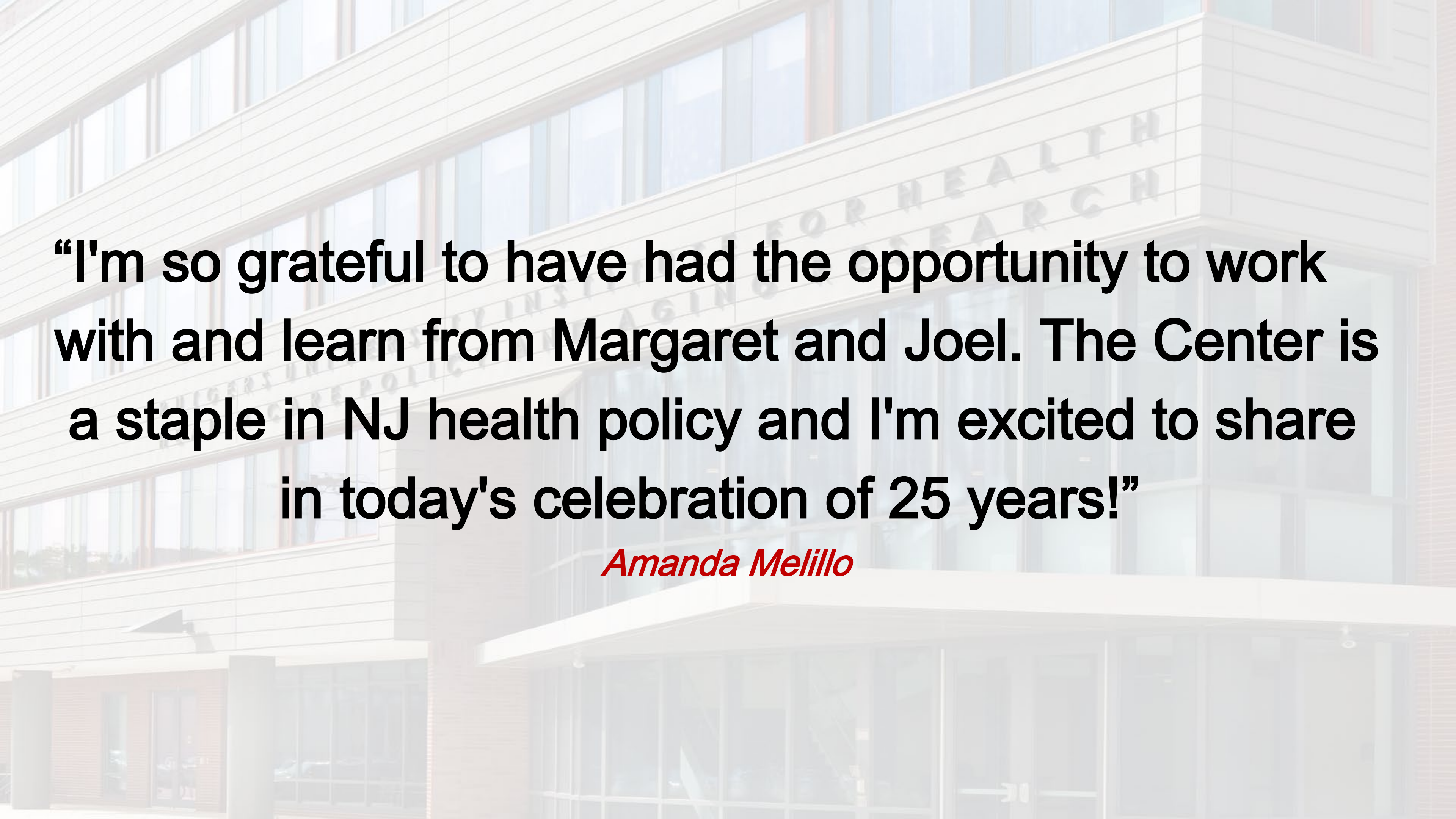
And proud to endorse Joel Cantor as his successor and eventually join as a Co-Director. The Center has contributed substantially to health policy in New Jersey and across the nation. I am thrilled I could contribute to that legacy with amazing colleagues. Congrats!”

Susan Reinhard




“I am proud to have been a part of the Center's work for many years. The Center remains impeccable in its reputation for rigor, impartiality, and collegiality in NJ and across the nation.”

Derek DeLia



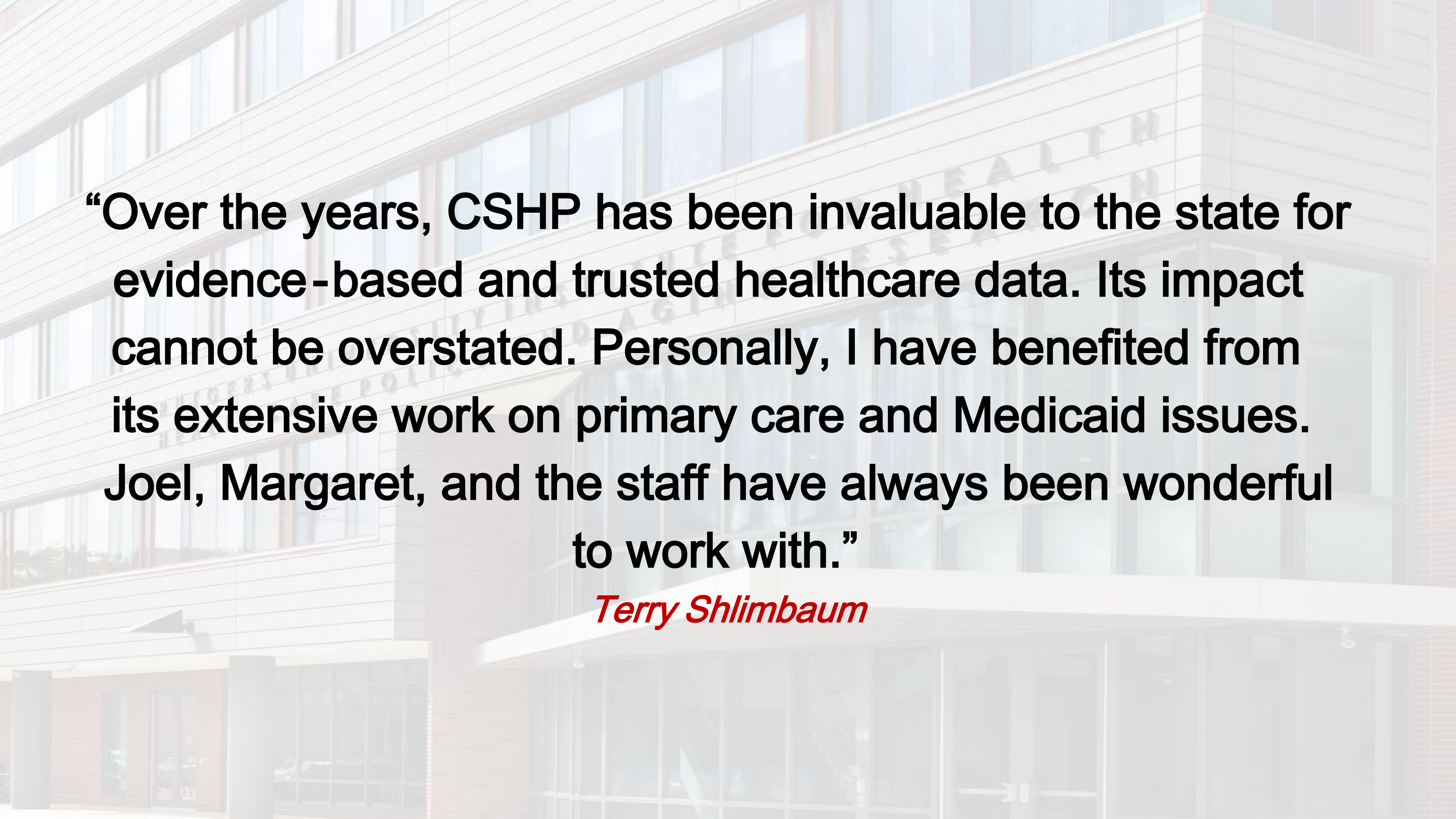
“I'm so grateful to have had the opportunity to work with and learn from Margaret and Joel. The Center is a staple in NJ health policy and I'm excited to share in today's celebration of 25 years!”

Amanda Melillo




“Community -based organizations need smart, practical and reform -minded research and academic partners like those at the Center. The Camden Coalition's work has been continually bolstered and improved by the guidance and findings of the Center.”

Kathleen Noonan



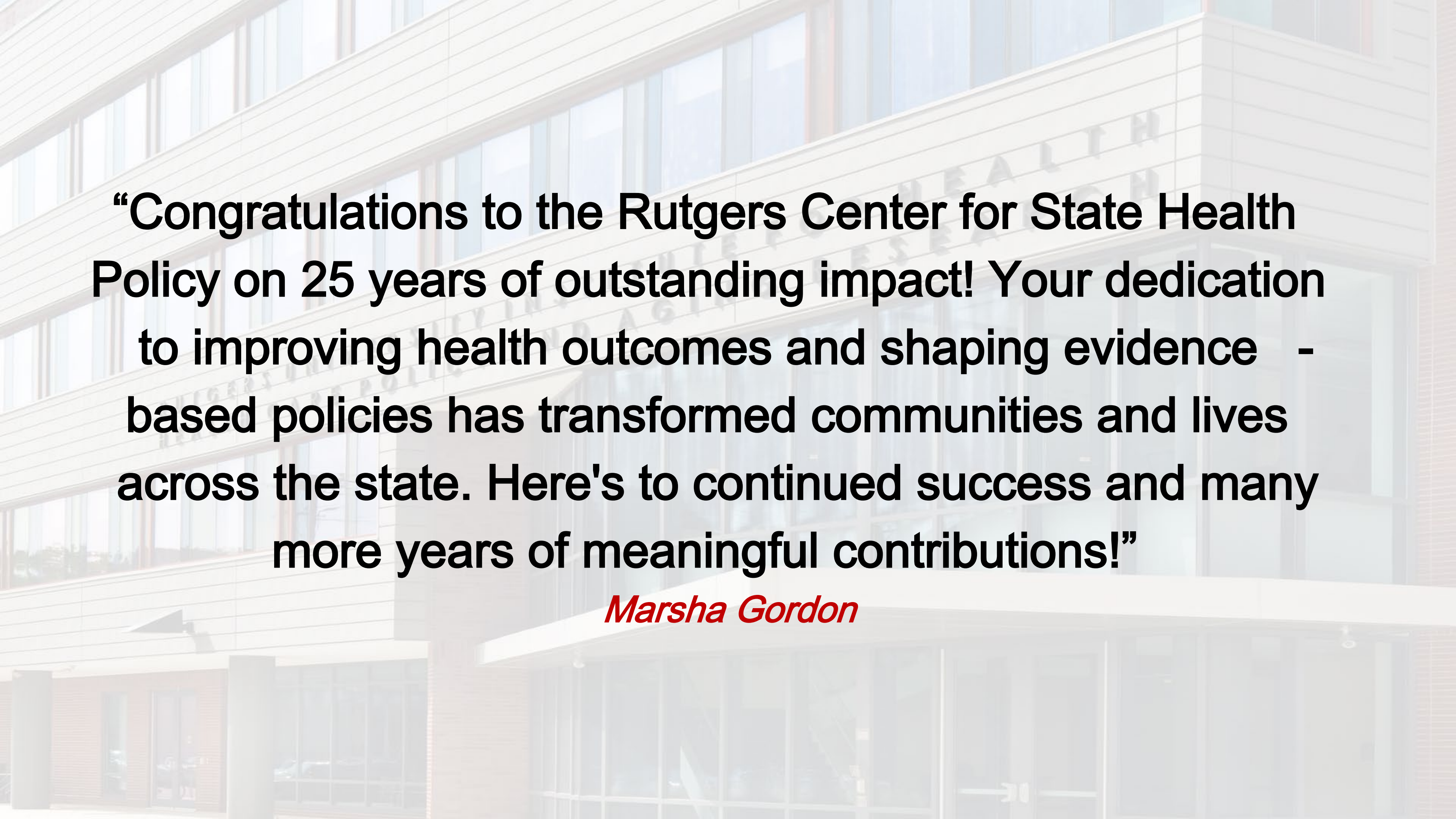
“Over the years, CSHP has been invaluable to the state for evidence-based and trusted healthcare data. Its impact cannot be overstated. Personally, I have benefited from its extensive work on primary care and Medicaid issues. Joel, Margaret, and the staff have always been wonderful to work with.”

Terry Shlimbaum



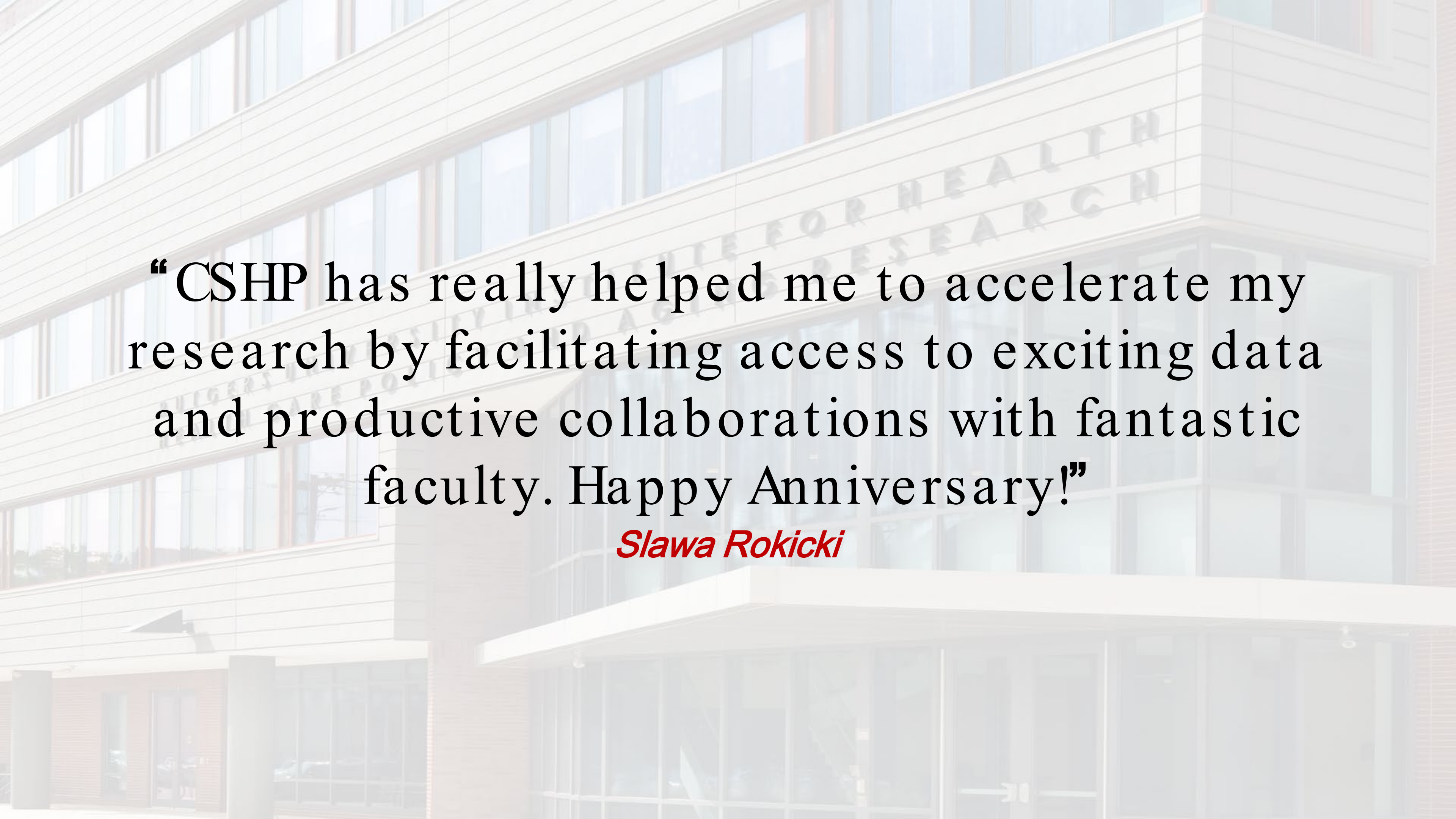
“It is a joy to work with the Center -- Joel, Margaret and team! Your research questions have always been so unique and important. Thanks for partnering with Horizon and for all you do to improve the health of New Jersey! Onward!”

Liz Rubin




“Congratulations to the Rutgers Center for State Health Policy on 25 years of outstanding impact! Your dedication to improving health outcomes and shaping evidence - based policies has transformed communities and lives across the state. Here's to continued success and many more years of meaningful contributions!”

Marsha Gordon



“CSHP has really helped me to accelerate my research by facilitating access to exciting data and productive collaborations with fantastic faculty. Happy Anniversary!”

Slawa Rokicki

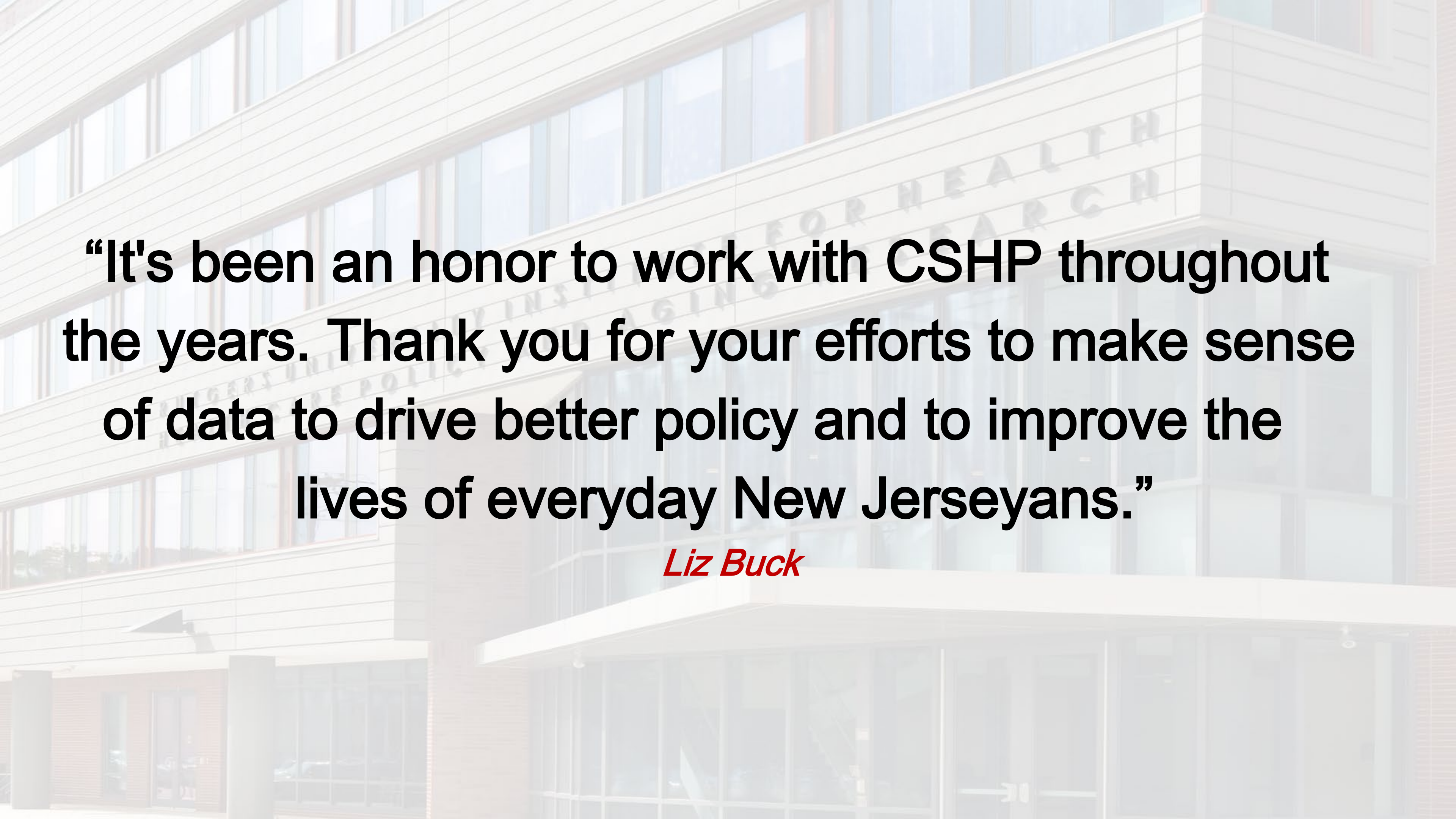


“Congratulations to the CSHP team on a quarter century of research and service. You are generous and all-around delightful colleagues. It’s been a privilege to work with you!”

Sharon Cook

“... I have always admired the leadership of Joel and Margaret to approach the work in front of them with utmost integrity, tremendous subject matter expertise, persistence, and of course, humor, all while lifting up those around them, especially those who are earlier in their careers. Over the years, the Center has become a trusted voice in the health policy landscape not just in New Jersey, but in the country.”

Natassia Rozario



“It's been an honor to work with CSHP throughout the years. Thank you for your efforts to make sense of data to drive better policy and to improve the lives of everyday New Jerseyans.”

Liz Buck

“Congratulations on all your successes! Your analysis, commentary, and data have had an important and long lasting impact on the policy landscape in NJ. You’ve improved the our state’s health immeasurably! Thank you!”

Kerry Anne McGeary

“I had the privilege of working at the Center from 2004 to 2007, collaborating with talented policy analysts and researchers. This experience was one of the most fulfilling of my career, as it deepened my understanding of our state's diverse social and policy challenges.”

Mina Ghajar


“We have been incredibly grateful for the opportunity to collaborate and work with such great colleagues at CSHP. Looking back at the formation of PETS (as well as the Core for that matter), the CSHP team's guidance was invaluable along the way. Congratulations on an incredible 25 years! Looking forward to seeing what is yet to come!”

Matthew Iozzio

“The Center for State Health Policy is a New Jersey gem... I'm grateful to have had the opportunity to work with wonderful colleagues at the Center on a range of projects...

Congratulations to Joel, Margaret and the entire team at CSHP on 25 years of work advancing health policy on behalf of all New Jerseyans.”

Magda Schaler-Haynes



“CSHP's impressive track record on informing and evaluating state health policy issues has benefitted the health and wellbeing of New Jersey residents and beyond. CSHP has been such an integral part of my training and intellectual growth as well. A hearty congratulations to you all!”

Dawne Mouzon

“Over the last quarter century, CSHP has done such important and impactful work with and for the state, and the people, of New Jersey. The Center's academic productivity and professional achievements are as impressive as they are inspirational... Congratulations and many thanks for all that the Center has accomplished these last 25 years...”

Daniel Horton

Thank you for celebrating with us!

1999



2024



RUTGERS UNIVERSITY